# IMPACT OF CONSTRUCTION INDUSTRY DEVELOPMENT AUTHORITY(CIDA) REGISTRATION ON CONTRACTORS' PERFORMANCE IN SRI LANKA

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### 179045D

Dissertation submitted in partial fulfillment of the requirements for the degree Master of Science (Project Management)

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**DECLARATION** 

I declare that, this is my own work and this dissertation does not incorporate without

acknowledgement any material previously submitted for a Degree in any other

University or institute of higher learning and to the best of my knowledge and it does

not contain any material previously published or written by another person except

where the references are mentioned.

Further, I acknowledge the intellectual contribution of my research supervisor

Dr.(Mrs.) Thanuja Ramachandran for the successful completion of this research

dissertation. I confirm that I will not make any publication from this research without

the name of my research supervisor unless otherwise I have obtained written consent

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supervision.

Date: 19/10/2023

Dr. (Ms.) Thanuja Ramachandra

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### **ABSTRACT**

The construction industry is a complex and dynamic sector, with various factors affecting the performance of contractors. This research aims to identify the factors influencing contractor performance, compare the performance of registered and nonregistered contractors, and provide guidelines to improve contractor performance. A literature review was primarily conducted to identify factors influencing contractor performance under four categories: contractor-related, consultant-related, clientrelated, and external factors. RII analysis was used to assess the relative importance of these factors in the content of quantitative analysis part in the questionnaire survey developed. A case study analysis was conducted to compare the performance of registered and non-registered contractors based on 15 performance measures using the manual content analysis with related to the qualitative data aspect and descriptive statistics for quantitative data. Key findings of questionnaire survey are; factors influencing the contractors' performance and significant factors influencing contractors' performance in the construction industry The analysis of comparative performance of registered and non-registered contractors showed that registered contractors performed better than non-registered contractors in terms of all performance measures considered. However, there are limitations to this research, mainly the sample size which was used 100 respondents for the questionnaire and 10 cases for the case study analysis, which may affect the generalizability of the findings. Further research is needed to investigate the factors affecting contractor performance in different contexts. Overall, this research provides valuable insights into the factors influencing contractor performance that would enable to improve the performance of contractors in the construction industry.

**Keywords**: Construction industry, Contractor performance, registered contractors, Non-registered contractors, Performance measures, factors influencing contractor performance.

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# LIST OF ABBREVIATIONS

**CIDA** Construction Industry Development Authority

**GDP** Gross Domestic Product

**GNP** Gross National Product

**GOSL** Government of Sri Lanka

**ICTAD** Institute for Construction Training and Development

**KPI** Key Performance Indicators

NRP Non-registered contractor project

PM Project Manager

PMBOK Project Management Body of Knowledge

PMI Project Management Institute

**QS** Quantity Surveyor

**RII** Relative Importance Index

**RP** Registered contractor project