

**EVALUATING THE OUTCOMES OF
DEVELOPMENT PLAN WITH SPECIAL REFERENCE
TO MORATUWA DEVELOPMENT PLAN**

Thotamuna Kankanamge Gayani Prasadika Ranasinghe

(108509H)



University of Moratuwa, Sri Lanka.
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Master of Science in Project Management

Department of Building Economics

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Dissertation submitted in partial fulfillment of the requirement for the
Master of Science in Project Management

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DECLARATION

I declare that this is my own work and this dissertation does not incorporate without acknowledgement any material previously submitted for a Degree or Diploma in any other University or institute of higher learning and to the best of my knowledge and belief it does not contain any material previously published or written by another person except where the acknowledgement is made in the text.

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The above candidate has carried out research for the Masters dissertation under my supervision.

.....
Prof.(Archt). Lalith de Silva Date
Dissertation Supervisor

ABSTRACT

Plan outcome evaluation (POE) is very significant rather than focusing on planning process, usefulness of plan, content and quality of plan .POE has been ignored in the field of planning due to lack of proper POE method. Therefore planners cannot identify whether or why plans achieve their objectives, or learn from the results of past interventions to improve planning practice. This study focuses on the ex post facto evaluation considering the outcomes of action projects of development plan and aim to develop a POE method to evaluate outcomes of development plan towards the achievement of its objectives quantitatively since no one has made such an attempt. A comprehensive literature survey revealed that adaptation of the components of objective driven, theory-driven and theory-based, utilization-driven and theoretical data-driven evaluation methods will lead to overcome related issues on plan outcome evaluation. Basic four steps suitable to incorporate in any POE method were identified by referring POE methodologies developed by Mayne (2001) and Laurian et al,(2004,2010).

This developed POE method includes four steps comprising objective achievement matrix and relevant mathematical models. Field surveys and questionnaire surveys were carried out to identify public perception on achievement of outcomes of action projects. Developed POE method can be used as a progress monitoring tool and also as an outcome evaluation tool since it is sensitive to evaluate the outcomes of ongoing projects as well. Results of the evaluation of outcome of six action projects under Moratuwa development plan indicated that, outcomes of all three implemented action projects have been contributed to achieve relevant criteria of objectives in moderate level by indicating CAV_j values between 41% to 65% .Other partly implemented three action projects have been contributed to achieve related criteria of objectives in low level by indicating CAV_j values in between 18% to 40%. This POE method will be a useful tool to planners, project managers, and policy makers to improve planning practices and to provide the necessary knowledge to revise plans, improve performance of the projects. This study can be extended to evaluate the outcomes of development plan when objectives are clear and measurable further considering theory, process and objectives driven methods in depth.

Keywords: *POE method, public perception, outcomes of development plan*

DEDICATION



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*I dedicate this dissertation to my
Loving parents and teachers...*

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Ranasinghe, T.K.G.P.

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LIST OF ABBREVIATIONS

A_iC_j	-	Activity vs. Criteria value
CAV_j	-	Criteria Achievement Value
COC	-	Certificate of Conformity
LA	-	Local Authority
MC	-	Municipal Council
POE	-	Plan Outcome Evaluation
UDA	-	Urban Development Authority



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